NORTHWEST LOCAL SCHOOL DISTRICT ANNUAL FINANCIAL SUMMARY

For the year ending June 30, 2019





NWLSD 2019 ENROLLMENT: 9,416 STUDENTS

CLASS OF 2019 EARNED

92.7% FOUR-YEAR GRADUATION RATE

\$7.4 MILLION IN SCHOLARSHIPS



REVENUE & RESOURCES

Real Estate Property Tax: 45% Public Utility Personal Property Tax: 3% Unrestricted Aid- 34% Restricted Aid- 3% Property Tax Allocation - 6% All Other Revenue- 9% Income Tax- 0%



HOW WE SPEND OUR DOLLARS:

.70 CENTS PER DOLLAR ON INSTRUCTION .20 CENTS PER DOLLAR ON OPERATIONS .10 CENTS PER DOLLAR ON ADMINISTRATION



WE PROVIDE 6,988 STUDENTS WITH TRANSPORTATION: (including 1,517 non-public students)

THAT'S APPROXIMATELY 6,522 MILES DRIVEN *DAILY*

DID YOU KNOW?

NWLSD has the 2nd lowest cost expenditure per puil in Hamilton County

> NWLSD EXPENDITURE PER PUPIL: \$8,335 (2018/2019)

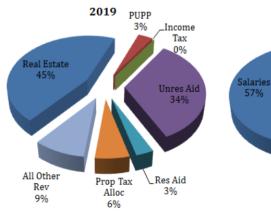
STATE AVERAGE EXPENDITURE PER PUPIL: \$9,721

EXPENDITURES & SERVICES

General Fund: \$94,831,823

- Salaries 57%
- Benefits 20%
- Purchase Services 19%
- Supplies And Materials 3%
- Capital Outlay- 0%
- Other Expenditures- 1%

Total of All Funds: \$136,890,652 (includes State, Federal and local grants)



2019

Other Exp]

1%

Benefits

20%

Capital

Outlay

0%

Purch Serv 19%

Supp &

Mat

3%

• NWLSD'S STRATEGIC PLA

"Northwest Local School District is going beyond to create a District that allows all of our students to thrive. #NWLSDgobeyond. IT'S OUR COMMITMENT TO EXCELLENCE. It is also our commitment to our stakeholders. This year, we unveiled our 2019-20 strategic plan. This plan is the foundation of how our District will grow and operate in the years to come. It is the Vision for our tomorrow. Below is a glimpse of our five-key focus areas."



- Todd Bowling, NWLSD Superintendent

GOING BEYOND TO COMMUNICATE: CULTURE OF TRUST

Northwest Local School District understands the importance of building a strong relationship with our community. Our stakeholders are valuable and we know that strong community support is the backbone of our success. Our District is committed to working with our stakeholders to create a school system that meets our communities' needs. We're here to listen, to be open and to be transparent in our communication. Our goal is to establish a sustained commitment to people, initiatives and plans.

GOING BEYOND THE NUMBERS: STUDENT ACHIEVEMENT

We're going beyond to ensure that all of our students thrive: in life, in school, and in the classroom. That's our top priority. Our District provides an education to 8,941 students, and our administrators and teachers are going beyond to reach all of them. Our goal is to empower students to achieve success and exceed their ambitious expectations.

GOING BEYOND TO SUPPORT: SOCIAL-EMOTIONAL DEVELOPMENT

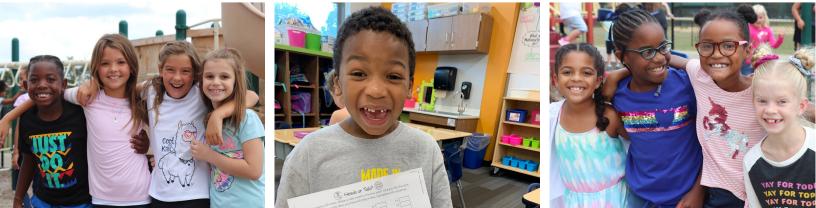
We know that every child is different and that every student has different needs. That is why NWLSD is going beyond to reach them, ensuring that every child flourishes academically, physically, cognitively, socially and emotionally. The best educated child is one that thrives in their element. Our goal is to empower individuals to identify social-emotional needs and safely navigate their environments.

GOING BEYOND FOR ALL: DIVERSITY AND EQUITY

NWLSD is made of many diverse groups. That's what makes our District special. We're committed to creating an environment that reflects the beautiful communities in which our families live. *Our goal is to develop cultural competency that embraces diversity, ensures inclusivity and creates equitable opportunity for all.*

GOING BEYOND THE DOLLARS: FINANCIAL STABILITY

NWLSD recognizes that strong schools are built on a stable financial foundation. Having financial stability allows our District to continue offering strong academic programs. We're committed to that. Our goal is to maintain a stronger foundation of financial stability that ensures an optimal learning experience for all.





DEDICATED TO FINANCIAL EXCELLENCE

For 26 years NWLSD has received the Certificate of Achievement for Excellence in Financial Reporting from the ASBO for our Comprehensive Annual Financial Report. This certificate of achievement is the highest form of recognition in the area of government accounting and financial reporting. In addition, NWLSD maintains a Aa2 bond rating by Moody's, which indicates strong financial stability.

A NOTE FROM OUR TREASURER

NWLSD recognizes that strong schools are built on a stable financial foundation. Having financial stability allows our District to continue offering strong academic programs. We're committed to that. Our goal is to create a stronger foundation of financial stability that ensures an optimal learning experience for all.

NWLSD has embraced a bold set of initiatives that hold the promise of meeting the need of redefining how we grow student achievement. Programs and staffing are evaluated annually and resources are allocated based on the priorities and needs of the district and its students. We believe it is important that our budget help us to spend money wisely in ways that have the greatest impact for our students. We continue to work hard to develop a budget that reflects what our community needs and wants.

NWLSD is placing a priority on allocating resources toward creating a high-quality academic curriculum. This year our instructional priorities are:

- Establishing strong core instruction
- Placing a relentless focus on literacy
- Maximizing and monitoring the use of instructional time
 Ensuring extra instructional time to ma
- Ensuring extra instructional time to master content
- · Aligning staff strengths to student needs
- Encouraging staff collaboration
- Frequently monitoring student progress

Based on our forecast, the District expects stable residential growth, and due to our academic achievements and new elementary buildings, we anticipate modest growth to start occurring over the next several years.

Sincerely, Amy M. Wells NWLSD CFO/Treasurer



NWLSD BUILDS THREE NEW SCHOOLS

NWLSD built three new state-of-the-art school buildings for Pleasant Run, Struble and Taylor Elementary Schools! Last month each building received their Leadership in Energy and Environmental Design (LEED) certification signifying their sustainability and environmental friendly construction. The three new schools, which were built by Skanska USA, were opened in 2018.

Skanska is one of the largest, most financially sound construction and development companies in the U.S. They are global builders that build and develop innovative, sustainable solutions that are safe for students and with their efficient use of natural resources, safe on the environment.



MAILING INFORMATION